



20



ANNUAL REPORT



25

LETTER FROM OUR PRESIDENT

DEAR IAQG MEMBERS,

This past year was a year of great success, even with a little turbulence, thanks to our members and volunteer participants who remained focused and continued to advance the IAQG mission. I liken our work this year to a pilot facing headwinds. Similarly, as an aircraft taking off into these winds, the IAQG used the headwinds to gain lift and climb higher for a broader view and, in some cases, more time, which often presented better options. Understanding the need to “aviate, navigate, communicate,” we kept our priorities in the right order.

Even amid these headwinds, our work delivered meaningful progress. OASIS advanced and continued to be enhanced through stakeholder input, reinforcing our data foundation for decisions across the ecosystem. The IAQG progressed standards currently in the pipeline, explored our understanding of how ‘machine read standards’ will progress with new initiatives such as IA9150. Additionally, we integrated translation processes and simplified internal procedures to improve efficiency. We strengthened external alignment and expanded global participation through our certification scheme and member engagement. We also enacted dedicated capabilities, and increased community listening through member and user surveys.

Looking ahead to 2026, we will convert today’s “altitude” into “airspeed” by executing faster while staying disciplined. We will maximize OASIS reporting insights, advance priority standards (including those now in development), deepen training and vertical integration efforts, and continue refining our structures and risk posture so responsibilities remain clear and execution crisp.

Headwinds are not forever. I believe the IAQG, and most importantly thanks to the work you, our member company participants, are doing, is well-positioned for blue skies and tailwinds ahead in 2026.

With gratitude,

Eric Jefferies

President, International Aerospace Quality Group (IAQG)

EXECUTIVE COMMITTEE

President: **Eric Jefferies**, Bell Textron

Americas Sector Leader: **Barrie Hicklin**, Honeywell Aerospace

Asia Pacific Sector Leader: **Miki Uehara**, Kawasaki Heavy Industries, Ltd.

European Sector Leaders: **Fortunato Giardina**, Leonardo

2025 VOTING MEMBERS REPRESENTATIVES

Airbus Operations GmbH – Oliver Kraatz

ArianeGroup – André Lacroix

Aviation Industry Corporation of China, Ltd. – Haiibo Qu

BAE Systems plc – Andy Maher

Bell Textron – Marlene Meadows

Commercial Aircraft Corporation of China, Ltd. – Ying Chen

GE Aerospace – Jared Reynolds

HENSOLDT AG – Robert Haarmann

Honeywell Aerospace – Barrie Hicklin

IHI Corporation – Shuji Suyama

Kawasaki Heavy Industries, Ltd. – Miki Uehara

Korea Aerospace Industries, LTD. – Min Goo Park

Leonardo S.p.A. – Fortunato Giardina

Lockheed Martin – Brian Tenney

Mitsubishi Heavy Industries, Ltd. – Suguru Watanabe

Moog – Jon Brand

Northrop Grumman – Jeff Ewing

Parker Aerospace – Pat Hite

Raytheon Corporation (RTX) – Pete Luksas

Rolls-Royce plc – Jon Wandless

Saab AB – Joan Clements

Safran SA – Eric Dubois

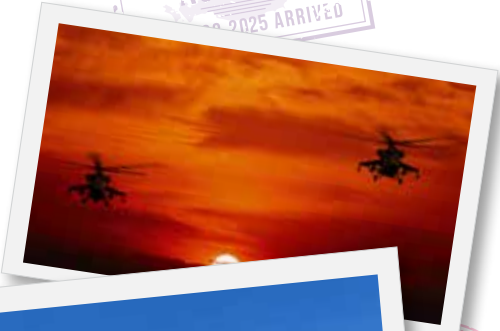
Spirit AeroSystems – Jennifer Gray

SUBARU Corporation – Shinei Takahashi

Thales AVS – Anne Valadez

The Boeing Company – Marisela Reyes

Turkish Aerospace Industries, Inc. – Çağlar Yarar



LEADERSHIP REPORT

The IAQG continued to strengthen its role as the global foundation for aerospace quality throughout 2025. A central focus this year was strategic investment in resources and services that support improvement for today as well as the future. These investments were made to ensure IAQG remains a strong, sustainable partner, equipping the industry with the tools needed to meet our evolving quality challenges.

Recognizing the pace of change in the aerospace sector, the IAQG advanced a digital-first strategy this year. The initiative sought to align standard development with modern digital expectations, making IAQG standards more accessible, connected, and seamlessly integrated across the IAQG ecosystem. Extending this digital-first approach, leadership also concentrated on the data IAQG collects and made it a top priority in 2025 to effectively use this data, and the insights it produced, to proactively identify challenges before they become problems. These efforts produced IAQG Digital Innovations and its first offering OASIS Insights™. Digital Innovations strengthens our decision-making and allows the IAQG to support industry performance, reduce risk, and seize opportunities in ways that were never before possible. Across all initiatives, the IAQG reaffirmed a future-focused

mindset and recognized that shaping the future of aerospace quality requires anticipation, adaptability, and deliberate action. The year held a commitment to thoughtfully expanding IAQG offerings and reinvesting in the mission to directly support innovation, capability development, and long-term value for AS&D.

2025 HIGHLIGHTS

120 member companies

Nearly 2,000 volunteer participants

Digital-first strategy

Data-driven initiatives

Reinvestment in people and offerings

Enhanced focus on stakeholder clarity and alternative perspectives



SECTOR REPORTS



LEAD:

Barrie Hicklin, Honeywell Aerospace

VICE LEAD:

Michelle Barton, The Boeing Company

In 2025, the Americas sector advanced several strategic initiatives to strengthen certification, improve processes, and develop industry talent. Participants worked with their international counterparts and the Digital Team to enhance the OASIS database, improving user experience and data management, and supported the authentication process to maintain the effectiveness of the global Certification Oversight Scheme. The Americas sector also contributed to the Single SDO translation process, participated in the progress on the emerging IA9150 standard, and filled key open roles with qualified leaders.

2025 HIGHLIGHTS

24 sector member companies

3 new member companies joined

43% of Certified Organizations

55% of Authenticated Aerospace Auditors

115 attended the Auditor Workshop

10 Full Voting Members

10 Associate Members and 4 Affiliate Members

The sector continued its commitment to member and auditor engagement through two sector meetings (Melbourne, Florida, and Nashville, Tennessee) and one Auditor Workshop. Member volunteers work to ensure the AS91XX certification scheme remains globally trusted, supported by authenticated auditors and robust Supply Chain Surveillance efforts. Collaboration among committees in the sector increased across the board, promoting greater transparency for all. Additionally, the sector kept its 2025 Oversight Program on track.

The sector also reinvigorated Training & Transition activities and invested in workforce development through the Early Careers program, where participants completed projects, mentored new members, and received leadership approval for their contributions.



ASIA PACIFIC

LEAD:

Miki Uehara, Kawasaki Heavy Industries, Ltd.

VICE LEAD:

Shuji Suyama, IHI Corporation

The Asia Pacific sector comprises member companies in the Asia Pacific region, including China, India, Japan, South Korea and Singapore, where national Aerospace Quality Groups are established. In 2025, the Asia Pacific sector held in-person council meetings in Jakarta, Indonesia, and Kuala Lumpur, Malaysia.

According to the national status report, India increased its OP Assessors to six. In South Korea, the 2025 KAQG Symposium was held in August. China held kick-off meetings to promote SCMH best practices. Promotional events were held to introduce IAQG and the 9100 Series Certification in Indonesia and Malaysia. Those events were presented by Indonesian companies and Malaysian companies, respectively, and prompted a membership application.

Two regional certification oversight teams in Japan and South Korea completed all 21 oversights for domestic CBs, 2 for sector regional management systems, and 1 for sector management systems (Asia-Pacific). Also, in India, a new regional management system was established with support from the European Certification Oversight Team.

Asia Pacific Space Forum shared best practices and Lessons Learned on SCMH Space Applications and AIMM utilization with member companies. It also promoted IAQG and the QMS application to regional space agencies at APRSAF-31, in Cebu, Philippines.

The Sector's Early Careers program completed the 2024 class, kicked off the 2025 class with 5 trainees and conducted the 2025 class First Half Wrap Up.

2025 HIGHLIGHTS

38 sector member companies

1 new member company joined

5 national aerospace quality groups

2 ABs and 7 CBs in 2 RMS

7 Full Voting Members

10 Associate Members and 22 Affiliate Members



LEAD:

Fortunato Giardina, Leonardo

VICE LEAD:

Robert Haarmann, HENSOLDT AG

In 2025, the European sector expanded its membership by five, bringing the total to 60 member companies in the sector.

The European PSCI began offering national-level events for small and medium-sized enterprises, highlighting the value of SCMH. Initial results showed measurable engagement and demonstrated the effectiveness of this approach.

The European Certification Oversight Team (COT) consistently demonstrated excellent involvement and participation in all IAQG initiatives. All European COT entities showed conformance and confidence in managing the oversight of the annual program. We observed an increased use of the IAQG Certification Oversight Scheme for Supply Chain surveillance in accordance with Authorities' AMCs. Within the sector, six experienced Early Careers transitioned into IAQG working group roles, while eleven new members joined the community. The program's extension and development reinforces its value to the participants, their companies and the whole IAQG.

2025 HIGHLIGHTS

- 60 sector member companies
- 5 new member companies joined
- 9 RMS and 3 CGs
- 9 ABs and over 38 CBs
- 40% of 9100 series certifications worldwide
- 10 Full Voting Members
- 15 Associate Members and 32 Affiliate Members



RELATIONSHIP AND EXTERNAL REQUIREMENTS REPORT

LEAD:

Andy Maher, BAE Systems

DEFENSE GROUP LEAD:

Siegfried Brauner, Airbus Helicopters

SPACE FORUM GROUP LEAD:

Jeff Ewing, Northrop Grumman

MAINTENANCE, REPAIR, OVERHAUL (MRO) LEAD:

Josh Oderberg, Safran Group

CIVIL LEAD:

Andreas Schwarz, Airbus Helicopters

In 2025, the IAQG Strategic Relationship Stream advanced its global engagement, collaboration efficiency, and customer-focused value delivery. Significant progress was made in strengthening cross-sector relationships, improving information exchange, and enhancing the organization's ability to anticipate industry needs. The re-establishment and expansion of key relationship teams (Space Forum, Defense, MRO, and Civil) enabled more integrated dialogue with stakeholders and more consistent global alignment.

The year also included meaningful improvements in proactive trend identification, increased use of collaborative tools, and initial steps toward implementing a unified customer relationship management capability. Each Team demonstrated strong cross-regional cooperation, leveraging timezone diversity and joint session formats to accelerate understanding, streamline communication, and reduce duplication of work.

2025 HIGHLIGHTS

Reestablished the MRO and Civil Teams

Enhanced global collaboration through joint space/defense sessions

Increased proactive trend monitoring to anticipate industry challenges



IAQG SPACE FORUM

The IAQG Space Forum made meaningful progress in strengthening space-related quality, standards alignment, and stakeholder engagement across the aerospace community. The team advanced key revisions within the SCMh, AIMM and 91xx series, worked more closely with sector partners, and expanded engagement with emerging space agencies and Early Career professionals. This work both enhanced the guidance available to the industry and reinforced the Space Forum's role as a trusted contributor to IAQG initiatives.

A major focus in 2025 included updates to SCMh Section 7.17 on Space Peculiarities, where Forum members expanded their involvement and refined guidance based on global input. The team also supported ongoing revisions of AS9009 and AS9018, provided perspective on OASIS data use, and contributed to AIMM-related discussions to improve performance visibility across certified space-related sites. Additionally, they decided to combine sector report outputs and common topics (such as AIMM and IA9100 status) with the Defense Team moving forward.

DEFENSE TEAM

In 2025, the Defense Team strengthened collaboration across the IAQG community by deepening engagement with both internal partners and external stakeholders. The team focused on identifying shared requirements and improving alignment across defense-related activities. Key achievements included the decision to introduce a dedicated Defense Chapter within the SCMh, supporting clearer guidance tailored to defense needs. Taking an important step toward reducing complexity across the supply chain, the team also launched a working group to harmonize customer contractual requirements.

To support future talent and expand participation, the Defense Team actively engaged with IAQG Early Career professionals, promoting knowledge transfer and succession planning. Throughout the year, the Defense Team applied insights from stakeholder feedback and increased collaboration with Space Forum and other external entities, reinforcing its commitment to raising quality and consistency across the global aerospace and defense ecosystem.

2025 HIGHLIGHTS

Advanced revision of SCMh Section 7.17 on Space Peculiarities

Progressed AS9009 and AS9018 updates and related OASIS guidance

Strengthened collaboration with emerging space agencies

Supported AIMM updates and improved the use of OASIS performance data

Initiated joint work with the Defense Team on shared topics and reporting

Increased collaboration with the Communications Team and Early Careers

2025 HIGHLIGHTS

Strengthened Collaboration with both internal partners and external stakeholders

Created a dedicated Defense Chapter in SCMh

Launched working group to harmonize customer contractual requirements

Proactively developed ties with Early Careers for knowledge transfer

Increased collaboration with Space Forum and other external entities

PRODUCTS & PUBLICATIONS

IAQG-1 STANDARDS MANAGEMENT COMMITTEE

CHAIR:

Antonio Saldaña, Airbus Defence & Space

VICE CHAIR & AMERICAS SECTOR FOCAL:

Amy Cochis, Pratt & Whitney

ASIA PACIFIC SECTOR FOCAL:

Miki Uehara, Kawasaki Heavy Industries, Ltd.

EUROPEAN SECTOR FOCAL:

Jean Bustany, Safran SA

The IAQG-1 Standards Management Committee observed several leadership changes among the International Document Sponsors and Sector Document Leads. While some positions remain open, many were filled, and work continued. A key focus for the year included ongoing development of 9150, the strategic plan to unify all standards under IA91xx and the revision of AS/EN/JISQ9100.

Set for a full revision, the 9100 remains linked to the ISO 9001:2026 publication. As such, the Team was able to conduct an independent review of the standard and implement lessons learned. A timeline for the 9100 publication is slated for Q1 2027. The revision highlights the importance of standards as a key IAQG deliverable to support and improve the quality of the ASD supply chain.

Additional efforts included an impact assessment of the 9100 on 9110 and 9120, as well as the upcoming releases of 9101 and the 9104 Series, planned for the first half of 2026. The IAQG also continued exploring the 9150 as a certifiable standard for suppliers delivering products and services of low complexity. Market research identified an opportunity, and as a new standard, it will be the first drafted specifically for digital consumption usage.



2025 HIGHLIGHTS

71 voting members and 200+ non voting members

Comprises of members, government agencies, and SME

6 Standards completed Standard Committee Balloting

9150 to move forward as a certifiable standard

IA9100 full revision underway for a 2027 publication

Digital first standard writing with 9150



LEAD:

Roberto Ciaschi, IAQG

VICE LEAD:

Alfio Mantineo, ESA

The AIMM Committee was established with its strategy, reporting directly to the IAQG Executive Committee. Regarding the AIMM 9100 model, V1.1 translations continued into 2025, with the addition of Japanese and German. These translations included the implementation of hyperlinks to SCMh. The team also continued to focus on keeping the AIMM model aligned with the 9100 and new SCMh topics, and improving its structure for more clarity and easier implementation of the overlay concept. In doing so, they approved a consolidated draft of Version 1.2 of the model.

Additionally, key team activities focused on upgrading the AIMM application to better support multisite organizations and creating guidance to reflect these changes. As we entered the fourth quarter, a public beta version for managing assessment campaigns across the multisite organization was released. Finally, the team began developing a prototype to implement the overlay concept across other certifiable standards (9110, 9120, 9150) and to manage all AIMM content online in an efficient, cooperative ecosystem.

2025 HIGHLIGHTS

Surpassed 4600 registered users

Deployed Japanese and German translations for use with the function Study AIMM and Perform Assessment

Released public beta test to perform assessment campaigns in multisite organizations by teams working concurrently

Developed a prototype of the overlay concept for all IAQG certifiable standards



PRODUCT & SUPPLY CHAIN IMPROVEMENT (PSCI)

LEAD:

Maria Martinez Gonzalez, Airbus

VICE CHAIR & AMERICAS SECTOR FOCAL:

Jennifer Gray, Spirit AeroSystems

EUROPEAN SECTOR FOCAL:

Cherif Khelil, Safran, SA

ASIA PACIFIC SECTOR FOCAL:

Lou Zuozheng, COMAC

PSCI TEAM

In 2025, the Product & Supply Chain Improvement (PSCI) Team continued to develop and deploy guidance materials and tools that support continual improvement in product conformity and ontime delivery performance across the aerospace value stream. PSCI maintained stewardship of the Supply Chain Management Handbook (SCMH), ensuring its content remained aligned with IAQG standards and responsive to evolving industry needs. Through ongoing maintenance and updates, the SCMH continued to support organizations in understanding and applying guidance across a wide range of supply chain and quality topics.

In addition to managing various SCMH project teams that published 31 separate pieces of guidance or tools, PSCI delivered five webinars and hosted multiple SCMH

Networking Events (through the sPSCI teams) to further engage our global community. The team also enhanced accessibility by implementing Google Translate on the SCMH website and collaborated with the IA 9100 Writing Team to revise SCMH Section 4.4, Sub-Tier Supplier Control and align with the proposed incremental standard revision.



2025 HIGHLIGHTS

31 published materials

5 webinars

Website activity spanned all 7 continents

Nearly 5,000 new SMCH users registered

COMMITTEE REPORTS

IAQG CERTIFICATION OVERSIGHT TEAM (ICOT)

IAQG LEAD:

Darren Smith, BAE Systems

AMERICAS COT LEAD:

Bret Cooper, Raytheon Corporation

EUROPEAN COT LEAD:

Barbara Davalos, Airbus

ASIA PACIFIC COT LEAD:

Masayuki Kogusuri, IHI

The IAQG Certification Oversight Team (ICOT) addressed several key topics throughout the year, including transition planning and timeline, changes in Chinese law, updates to OASIS, and OASIS Insights. The team has created a revised transition timeline.

In 2025, the Team approved Resolution 174, which officially recognizes IA standards, and Resolution 175, which addresses CPD for CO assessors, while making small changes to Resolutions 169 to clarify its scope and 173 to clarify the requirement for shift coverage.

Significant discussion took place regarding changes to the law in China that prompted a request for the 9104/1 Writing Team to assess the potential impact.

With the launch of IAQG Digital Innovations, ICOT is developing ways to incorporate data-driven processes by leveraging oversight review and analysis of OASIS data. The goal is to improve oversight and, in turn, scheme performance by enhancing the effectiveness of IAQG entities, particularly ABs, CBs, and auditors.

2025 HIGHLIGHTS

5,301 9100 Recertifications issued

1,792 Initial 9100 Certifications issued

Delivered plan on oversight requirements

Modified 2 resolutions and released 2 resolutions

Worked through the transition timeline





IAQG DIGITAL TEAM

IAQG DIGITAL FOCAL:

Greg Fontaine, IAQG Digital

SPONSOR:

Susie Neal, IAQG

In 2025, the Digital Team delivered substantial advancements across OASIS, Digital Innovations (including OASIS Insights and Business Intelligence), and our internal, member-facing platforms. OASIS performance remained stable throughout the year, supported by steady improvement efforts executed throughout the year. New IA Standards requirements were prepared for future implementation, while user-driven enhancements and reporting refinements further strengthened the system. The team also moved to more thoughtful OASIS maintenance schedules to reduce user disruption.

A major milestone was the launch of IAQG Digital Innovations, which included the full deployment of OASIS Insights™, a reporting tool that anonymizes audit results and benchmarks them to help organizations drive improvement. Automatically generated after a newly published initial, recertification or surveillance audit is published in OASIS, over 22,000 reports were generated in 2025.

On the analytics front, the team also deployed a Business Intelligence platform, enabling deeper data-driven, decision-making opportunities for IAQG leadership and Certification Oversight Team users. In addition to Digital Innovation, the Digital Team made adjustments to the IAQG website that coordinated with the launch of a new mobile app (currently in beta testing), and provided platform improvement and increased user experiences to the SCMH and AIMM. The team also worked to increase the usage of its internal collaboration platforms, which show strong performance and adoption.

2025 HIGHLIGHTS

OASIS stability improved with successful 2025 releases and multiple user-focused enhancements.

Launched Digital Innovations and OASIS Insights™ delivering 22,000+ reports across all 2025 audits.

Debuted Business Intelligence platform supporting advanced analytics, filtering, and oversight.

Rolled out IAQG mobile app and AIMM v2, and enhanced SCMH user experience



OPERATIONAL PERFORMANCE COMMITTEE

LEAD:

Anne Valadez, Thales AVS

SPONSOR:

Pete Luksas, Raytheon Corporation (RTX)

In 2025, the Operational Performance Committee focused on strengthening the consistency, transparency, and effectiveness of the IAQG management system across all three sectors. Key efforts included a comprehensive review of IAQG procedural documents and the harmonization of membership processes and procedures. The team worked on advancing a KPI measurement strategy, improving the management of procedural acronyms and definitions, and defining a structured survey approach to better capture stakeholder feedback. These activities support the team's vision of a robust, agile, and 9100-aligned IAQG management system, driven by clear procedures, policies, and objectives that foster engagement across the organization.

As a support function, the IAQG Performance Team continued to deliver both qualitative and quantitative insights into the usage and effectiveness of IAQG products and materials. With strong representation from all three sectors and broad member participation, the team delivered the annual qualitative IAQG member survey. In parallel, progress was made toward integrating data from multiple IAQG sources through collaboration with the Digital Team. This work defined key performance metrics within the IAQG performance "cockpit" to enable data-driven decision-making.



2025 HIGHLIGHTS

Reviewed membership processes across all three sectors for harmonization

Authored a KPI measurement strategy for consistent performance monitoring

Improved governance of IAQG procedural acronyms, definitions, and stakeholder survey processes

Delivered the annual IAQG member survey, providing actionable insights and direction



FINANCE COMMITTEE

TREASURER:

Alex Valderrey, IAQG

EUROPEAN REPRESENTATIVE:

Fortunato Giardina, Leonardo

AMERICAS REPRESENTATIVE:

TBD

ASIA PACIFIC REPRESENTATIVE:

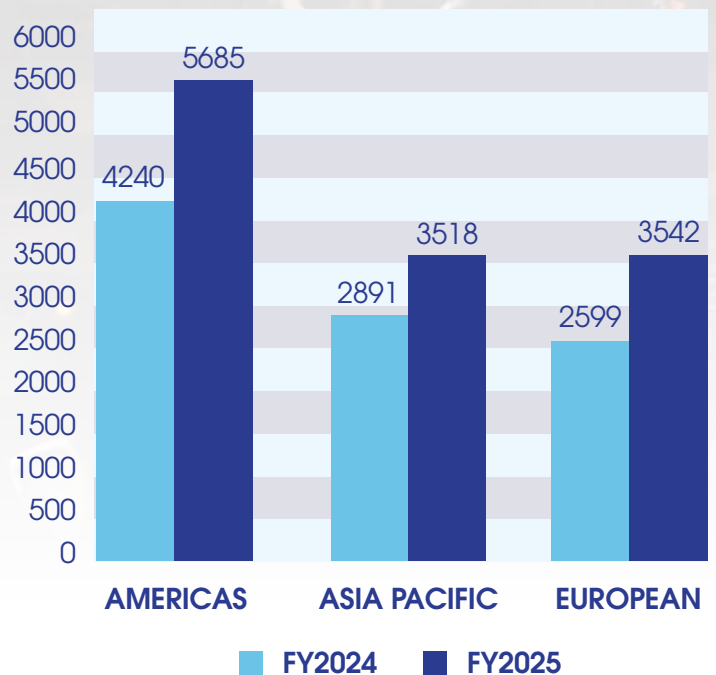
Takashi Johfuku, SJAC

The IAQG Finance Committee is responsible for maintaining transparent and accountable financial management, ensuring the organization's long-term sustainability to support its growth and impact.

Financial performance for 2025 showed notable shifts compared to 2024. While total income rose, driven largely by the Digital Innovation fee and improved investment returns, expenses increased at an even faster rate, primarily due to legal costs, higher meeting-related expenditures, and revenue-sharing obligations. Certification sales globally remained solid, contributing to our overall strength in the industry. This provided a modest gain for 2025 allowing the IAQG reinvestment opportunities aligned with our mission.

As in 2024, the IAQG continues to benefit from an attentive investment strategy that increases passive income while maintaining liquidity and operational flexibility. While the IAQG faced obstacles throughout the year, a positive outcome was achieved, enabling us to continue investing in our mission.

FY24 AND FY25 COMPLETED CERTIFICATIONS BY SECTOR



2025 HIGHLIGHTS

12,745 Certificates issued

Operating cash flow remained positive, despite expenses

Maintained administrative expenses below our 20% target



SUPPORT SERVICES

LEAD:

Judy Lasley, IAQG Secretariat

SPONSOR:

Eric Jefferies, IAQG President

Like other organizations, the IAQG relies on strong back-office operations to fulfill its mission. The Executive Committee oversees several groups, including communications, finance, operational performance, operations, digital, legal, and contract negotiations, to keep the business side of IAQG and its three sectors running smoothly.

In 2025, IAQG advanced its mission by encouraging volunteer involvement and leadership. Nine new member companies joined, individual participation increased by 10%, and we organized a variety of meetings: two IAQG meetings, six sector meetings, and several leadership meetings and topic specific meetings. IAQG also supported many member presentations and events, and our teams contributed to several articles published in industry journals. In addition, IAQG Quality Horizon podcast reached the 10,000 download milestone last year, and our LinkedIn followers surpassed 7,200.

2025 HIGHLIGHTS

Supported the launch of Digital Innovation and OASIS Insights™

Increased the volunteer community by 10%

Published IAQG App

Supported IAQG presence at aerospace exhibitions, industry presentation, and key relationship meetings

Successfully executed 2 International Meeting Weeks (Barcelona and Washington, DC)

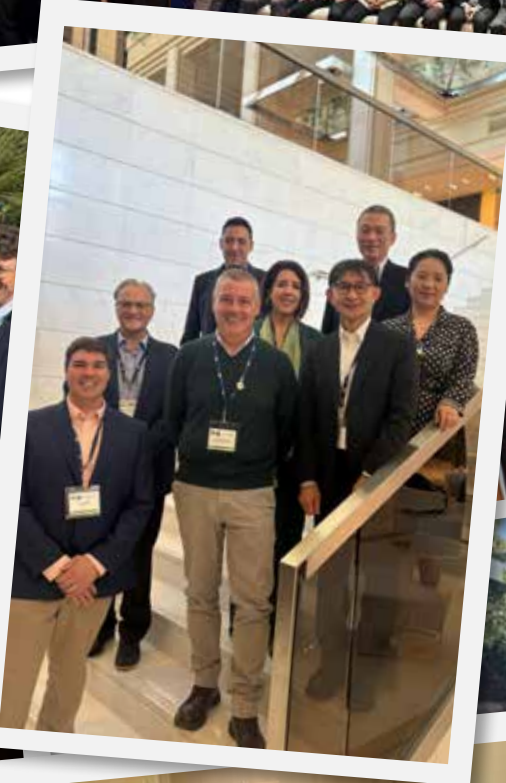
Surpassed 10,000 downloads on The Quality Horizon Podcast

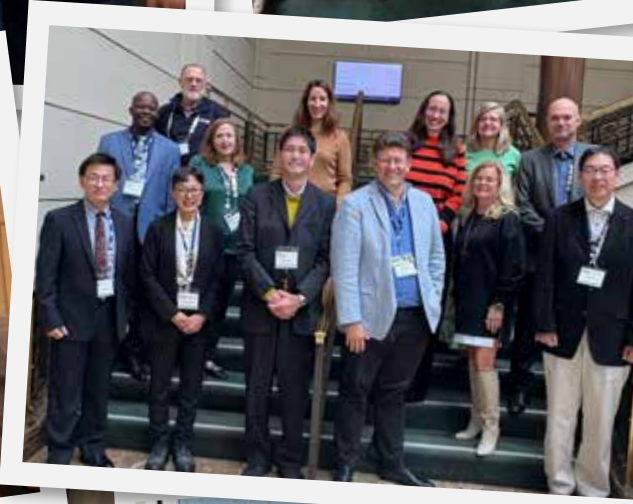
Delivered 6 community newsletters

Increased LinkedIn followers by 16%

Distributed 143 unique email communications to the IAQG Community







MEMBER COMPANIES

Full Members

Airbus SAS
ArianeGroup
Aviation Industry Corporation of China, Ltd.
BAE Systems plc
Commercial Aircraft Corporation of China, Ltd.
GE Aerospace
HENSOLDT AG
Honeywell
IHI Corporation
Kawasaki Heavy Industries, Ltd.
Korea Aerospace Industries, LTD.
Leonardo S.p.A.
Lockheed Martin
Mitsubishi Heavy Industries, Ltd.
Moog
Northrop Grumman
Parker Aerospace
Raytheon Corporation (RTX)
Rolls-Royce plc
Saab AB
Safran SA
Spirit AeroSystems
Subaru Corporation
Textron Inc.
Thales SA
The Boeing Company
Turkish Aerospace Industries, Inc.

Associate Members

Aero Engine Corporation of China
Aerospace Industrial Development Corp.
Aselsan AŞ
BAYKAR Makina Sanayi Ve Ticaret A.Ş.*
Blue Origin
Bombardier
Cincinnati Thermal Spray
Daher*
Dassault-Aviation
Embraer
FACC Operations GmbH
General Atomics - Aeronautical Systems Inc.*
GKN Aerospace
Gulfstream
Hanwha Aerospace
Hexcel*
Hindustan Aeronautics Limited
Indonesian Aerospace (IAe)
Industria de Turbo Propulsores S.A.U.
Israel Aerospace Industries
Kongsberg Defence & Aerospace AS*
Korean Air Aerospace Business Division
Kratos Unmanned Systems Division
Liebherr-Singapore Pte Ltd
LIG Nex1
MBDA
Mitsubishi Electric Corporation
MTU Aero Engines AG
NEC Corporation
Nordam
PCC Aerostructures
PFW Aerospace GmbH
Rafael Advanced Defence Systems Ltd.
Roketsan
SAMI (Saudi Arabian Military Industries)
TATA Advanced Systems Limited

Affiliate Members

AAI - Austrian Aeronautics Industries Group
AAR Component Services (Thailand) Ltd.
AIAD - Federazione Aziende Italiane per
l'Aerospazio, la Difesa e la Sicurezza
Airbus Aerostructures GmbH
Airbus Atlantic
Airbus Canada
Airbus Defence & Space
Airbus Helicopters
Airbus India
Alp Aviation
Altinay Defence
Ankit Fasteners Pvt. Ltd.
ASD-CERT
ASD-STAN
Association of Aerospace Industries (Singapore)
ATLA S.r.l.
BAE Systems (Operations) Ltd.*
BAE Systems INC.
BDLI Bundesverband der Deutschen Luft- und
Raumfahrtindustrie e.V.
Bharat Forge Limited
Boeing Tianjin Composites Co
Collins Aerospace Actuation Systems Division
Dynamatic Technologies Limited
EDGE Group PJSC
Elbit Systems Ltd.
Embention Sistemas Inteligentes, S.A.
Expleo Solution Limited
Fokker Aerostructures B.V.
Force Technologies Ltd.*
GE Avio srl (Avio Aero)

GIFAS
GMF AeroAsia
Hanwha Systems
Honeywell (China) Co., Ltd.
Korea Aerospace Industries Association (KAIA)
Kun Aerospace PVT. LTD.
Latecoere Group
Liebherr Aerospace - Saline INC
Lufthansa Technik AG
Mahindra Aerostructures Pvt Ltd.
Moog Controls Corporation
Moog India Technology Center PVT LTD
Motor Sich JSC
NAG - Netherlands Aerospace Group
Nammo AS
Pecca Aviation Services Sdn Bhd*
Safran Electronis & Defense Services Asia Pte Ltd
Safran Group*
SAHA Istanbul Defense Aviation & Space Cluster
SLN Technologies Pvt. Ltd.
Spirit AeroSystems (Europe) Ltd.
TEDAE - Asociación Española de empresas
Tecnológicas de Defensa, Seguridad,
Aeronáutica y Espacio
Telespazio S.p.A.
Thales Solutions Asia Pte Ltd
Tusaş Engine Industries
Umbragroup S.p.A.
Universal Alloy Corporation Europe
UTX - Pratt & Whitney

* Member Companies new to the IAQG in 2025.

IAQG Member Companies by membership level as of 31 December 2025.



3 Rue Abbé Cuypers
Bruxelles, 1040, Belgium

iaag.org

